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Henry T. King Jr.

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INTRODUCTION

TECHNOLOGICAL CHANGE – ITS CROSS-BORDER IMPACT IN TERMS OF CORPORATE STRUCTURES, BRANCHES, MERGERS, AND STRATEGIC ALLIANCES

Henry T. King, Jr.

We have a reputation for promptness which we do not deviate from, except on Sunday morning after late sessions on Saturday night. We are going to talk now on Technological Change: Its Cross-Border Impact in Terms of Corporate Structures, Branches, Mergers, and Strategic Alliances.

Our speaker today is a very, very prominent Canadian lawyer. He is Clive Allen, Executive Vice President for Law at Nortel Networks. In this capacity, Mr. Allen has worldwide responsibilities for the legal, corporate, secretarial, patent, and licensing activities of Nortel Networks and its subsidiaries. Nortel Networks is one of the largest manufacturers of telecommunications equipment in the world.

In 1997 and 1998, Clive Allen was President of the Association of Canadian General Counsel. He is a frequent writer and lecturer on international trade, intellectual property matters, and law office management. He received his B.A. degree from McGill University and a Bachelor of Civil Law from that same institution.

It is, indeed, a very personal pleasure, and an honor, to present Clive Allen.